



**THE SALVATION ARMY**  
**BALANCE SHEET AS OF March 31, 2022**  
**Yellowknife Corps & Resource Centre (187201)**

<b>ASSETS</b>		<b>Current Month</b>
<i>Current Assets</i>		
Cash & Cash Equivalents		2,879,134.20
Accounts Receivable		68,374.66
Prepaid Expenses		5,765.62
<b>Total Current Assets</b>		<b>2,953,274.48</b>
<i>Capital Assets</i>		
Capital Assets		7,684,226.69
<b>Total Capital Assets</b>		<b>7,684,226.69</b>
<b>Total Assets</b>		<b>10,637,501.17</b>
<b>LIABILITIES &amp; FUND BALANCE</b>		<b>Current Month</b>
<i>Current Liabilities</i>		
Accounts Payable and Accrued Liabilities		610,770.28
Deferred Revenue		46,357.64
Current portion of Mortgage Payable		148,098.52
<b>Total Current Liabilities</b>		<b>805,226.44</b>
<i>Long Term Liabilities</i>		
Loans and Mortgages Payable		491,758.79
<b>Total Long Term Liabilities</b>		<b>491,758.79</b>
<b>Total Liabilities</b>		<b>1,296,985.23</b>
<b>Fund Balance</b>		
<i>INVESTED IN CAPITAL</i>		
M8014 Capital Assets		6,984,920.26
<b>Total INVESTED IN CAPITAL</b>		<b>6,984,920.26</b>
<i>OPERATING</i>		
M2000 Corps - General		157,839.27
M3000 Community & Family Services		667,595.94
M3001 Administration		187,542.65
M3002 Meal/Feeding Ministries		-54,903.91
M3530 Operating Reserves		775,000.00
M4000 Thrift Store		3,188.43
M5004 Addictions Treatment Program (Residential)		7,247.61

M5008	Chaplaincy	36,498.83
M5018	Corrections and Justice Ministry	46,810.90
M5034	Bailey House	15,548.61
M5084	Mental Health Support	19,961.42
M5148	Emergency Shelter	59,568.21
<b>Total OPERATING</b>		<b>1,921,897.96</b>
<i>RESTRICTED</i>		
M8000	Capital Projects / Reserve	131,813.79
M8004	Capital Deposit	299,722.57
M8018	Partners in Mission	1,082.50
M8020	Home Missions	180.00
M8022	Brighter Futures	898.86
<b>Total RESTRICTED</b>		<b>433,697.72</b>
<b>Total Fund Balance</b>		<b>9,340,515.94</b>
<b>Total Liabilities &amp; Fund Balance</b>		<b>10,637,501.17</b>

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# THE SALVATION ARMY

## CONSOLIDATED BUDGET VARIANCE REPORT AS OF March 2022

### Yellowknife Corps & Resource Centre (187201)

Account ID	Account Description	Actual
<b>Revenue:</b>		
51001	Donations - General	47,492.70
51007	Donations - Member Contributions and Offerings	22,583.30
51009	Donations - Christmas	110,746.82
51011	Donations - Other Charities	39,995.54
51013	Donations - Gifts in Kind	2,267.79
52001	Program Fees	866.00
52005	Meal Fees	36,968.56
52010	Client Fees - Private pay	105,795.02
52011	Client Fees - Subsidized	215,982.13
54001	Municipal government Grant - Operating	50,318.60
54003	Provincial government Grant - Operating	2,485,817.55
54005	Federal Government Grant - Operating	114,077.96
54009	Provincial government Grant - Capital	50,000.00
55001	Grants - ██████████	732,512.04
55003	Grants - from Divisional Reserves	822,871.00
55005	Grants - Congregational Ministry Funds	37,800.00
55009	Grants - Other Ministry Units	421,864.10
56001	Interest	8,550.45
57009	Retail Sales	429,190.64
57011	Discounts	(24,891.60)
57012	Voucher Sales	19,941.50
57013	Cash overage/shortage	277.40
57019	Recycling Sales	915.00
58002	Grants from Other Charities	250,918.88
58003	Special Events Income / Registration	126.90
58091	Miscellaneous Income	196,582.35
<b>Total Revenue</b>		<b>6,179,570.63</b>
<b>Expenses:</b>		
<b>Personnel expenses:</b>		

71001	Salaries	2,732,317.80
71003	Benefits - Payroll	429,767.88
71007	Employee Health Benefits	41,413.32
71009	Workers' Compensation	32,429.91
71011	Staff Automobile Expenses	10,436.97
71016	Officer Housing Expenses	32,205.47
<b>Total Personnel expenses</b>		<b>3,278,571.35</b>
<b>Program expenses:</b>		
72001	Client Assistance	14,678.08
72005	Food	196,803.19
72006	Kitchen supplies	6,147.70
72007	Gifts & Presentations	489.87
72009	Program Supplies	18,057.08
72011	Program Transportation	1,641.49
72013	Linen & Laundry	42.00
72015	Medical Supplies & Prescriptions	55.44
72019	Program equipment and furnishings	67,021.78
72021	Program Vehicle	29,924.45
72024	Program - Other	18,914.60
72030	Client Assistance - Clothing / Furniture	19,388.50
72031	Client Assistance - Food	138,234.96
72033	Client Assistance - Travel / Transportation	621.24
72034	Client Assistance - Utilities	442.43
<b>Total Program expenses</b>		<b>512,462.81</b>
<b>General Administration:</b>		
73001	Advertising & Promotion	207.95
73002	Website / Media Production	860.49
73003	Association & Membership Fees	50.00
73005	Professional Development	4,810.23
73006	Fundraising Expense	1,489.45
73007	Travel & Meals	4,774.64
73009	Books & Literature	741.24
73011	Software	5,986.67
73013	IT Hardware Maintenance and Upgrades	15,376.52
73014	Postage & Courier	573.50
73015	Communications	22,186.28
73017	Office Supplies, Printing and Digital Imaging	6,908.36
73019	Office Equipment and Furnishings	3,850.16
73020	Contracted services	19,746.43
73021	Professional Fees	18,195.10
73022	Legal Fees	23,491.99
73023	Accounting and Payroll Fees	78,115.61
73025	Interest Expense	13,470.08

73028	S&P expenses	1,925.39
<b>Total General Administration</b>		<b>222,760.09</b>
<b>Occupancy:</b>		
74001	Property insurance premium	27,801.10
74007	Property Taxes	53,596.66
74008	Property Maintenance & Repairs	223,798.24
74009	Rent, Lease Charge	589.38
74011	Waste Removal	22,682.76
74013	Janitorial	37,834.37
74017	Utilities - Water & Sewage	39,022.50
74019	Utilities - Hydro	132,218.43
74021	Utilities - Gas	203,174.72
74031	Property - other	4,428.28
<b>Total Occupancy</b>		<b>745,146.44</b>
<b>Amortization:</b>		
75001	Amortization	263,231.30
<b>Total Amortization</b>		<b>263,231.30</b>
<b>Grants / Allocations:</b>		
76005	Allocation to THQ/DHQ	3,318.17
76007	Management Support Assessment	120,000.00
<b>Total Grants / Allocations</b>		<b>123,318.17</b>
<b>Other Expenses:</b>		
77001	Cash Register & Supplies	40.88
77003	Retail & Display	3,390.19
<b>Total Other Expenses</b>		<b>3,431.07</b>
<b>Total Expenses</b>		<b>5,148,921.23</b>
<b>NET INCOME / (EXPENSES)</b>		<b>1,030,649.40</b>