

**Doctors Without Borders Canada /
Médecins Sans Frontières Canada**
Financial Statements
For the year ended December 31, 2021

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Independent Auditor's Report

To the Directors of Doctors Without Borders Canada / Médecins Sans Frontières Canada

Opinion

We have audited the financial statements of Doctors Without Borders Canada / Médecins Sans Frontières Canada ("MSF Canada"), which comprise the statement of financial position as at December 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MSF Canada as at December 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of MSF Canada in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing MSF Canada's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate MSF Canada or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing MSF Canada's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of MSF Canada's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on MSF Canada's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause MSF Canada to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants
Oakville, Ontario
April 23, 2022

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Statement of Financial Position

December 31 **2021** **2020**

Assets

Current

Cash (Note 3)	\$ 17,892,203	\$ 9,056,571
Accounts receivable (Note 4)	9,145,860	7,302,485
Prepaid expenses	439,736	445,767

	27,477,799	16,804,823
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Capital assets (Note 5)

	8,989,061	9,222,799
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	\$ 36,466,860	\$ 26,027,622
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Liabilities and Net Assets

Current

Accounts payable and accrued liabilities (Note 6)	\$ 23,614,251	\$ 4,119,446
Deferred revenue (Note 7)	79,688	107,532

	23,693,939	4,226,978
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Net assets

Invested in capital assets	8,989,061	9,222,799
Unrestricted	3,783,860	12,577,845

	12,772,921	21,800,644
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	\$ 36,466,860	\$ 26,027,622
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On behalf of the Board:

_____ Director

_____ Director

Doctors Without Borders Canada / Médecins Sans Frontières Canada

Statement of Operations

For the year ended December 31	2021	2020
Revenue		
Donations	\$ 82,237,035	\$ 78,079,330
Support from Global Affairs Canada, International Humanitarian Assistance Directorate ("IHA") (Note 9)	22,500,000	10,100,000
Fees from other MSF sections	8,052,807	8,138,791
Grants from other MSF sections	243,023	420,852
Interest and other revenue	174,521	138,347
Other	54,660	100,317
	113,262,046	96,977,637
Expenses		
Program services		
Emergency, medical, nutrition and health projects (Note 10)	88,864,450	60,514,998
Program support and development	13,937,327	14,234,763
Public education	863,867	872,600
	103,665,644	75,622,361
Supporting services		
Fundraising	15,894,597	13,066,882
Management and general	2,682,917	2,444,558
	18,577,514	15,511,440
Foreign exchange loss	46,611	43,423
	122,289,769	91,177,224
Excess (deficiency) of revenue over expenses	\$ (9,027,723)	\$ 5,800,413

The accompanying notes are an integral part of these financial statements.

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Statement of Changes in Net Assets

For the year ended December 31

	Invested in Capital Assets	Unrestricted	2021 Total	2020 Total
Balance , beginning of year	\$ 9,222,799	\$ 12,577,845	\$ 21,800,644	\$ 16,000,231
Excess (deficiency) of revenue over expenses	(315,078)	(8,712,645)	(9,027,723)	5,800,413
Purchase of capital assets	81,340	(81,340)	-	-
Balance , end of year	\$ 8,989,061	\$ 3,783,860	\$ 12,772,921	\$ 21,800,644

The accompanying notes are an integral part of these financial statements.

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Statement of Cash Flows

For the year ended December 31	2021	2020
Cash provided by (used in)		
Operating activities		
Excess (deficiency) of revenue over expenses	\$ (9,027,723)	\$ 5,800,413
Adjustments required to reconcile excess (deficiency) of revenue over expenses with net cash provided by operating activities		
Amortization of capital assets	315,078	373,130
Changes in non-cash working capital balances		
Accounts receivable	(1,843,375)	866,248
Prepaid expenses	6,031	71,736
Accounts payable and accrued liabilities	19,494,805	(2,219,249)
Deferred revenue	(27,844)	(392,468)
	8,916,972	4,499,810
Investing activity		
Purchase of capital assets	(81,340)	(124,368)
	8,835,632	4,375,442
Increase in cash during the year		
	8,835,632	4,375,442
Cash, beginning of year	9,056,571	4,681,129
Cash, end of year	\$ 17,892,203	\$ 9,056,571

The accompanying notes are an integral part of these financial statements.

Doctors Without Borders Canada / Médecins Sans Frontières Canada

Notes to Financial Statements

December 31, 2021

1. Nature of Organization

Doctors Without Borders Canada / Médecins Sans Frontières Canada (“MSF Canada”) actively commenced operations on January 1, 1992. MSF Canada continued under the Canada Not-for-profit Corporations Act in July 2014. MSF Canada offers assistance to populations in distress, victims of natural or man-made disasters and victims of armed conflict, without discrimination and irrespective of race, religion, creed or political affiliation.

MSF Canada is a registered charity under the Income Tax Act (Canada) (registration number 13527 5857 RR0001) and as such, is exempt from income taxes provided certain disbursement requirements are met, and may issue charitable tax receipts to donors for qualifying donations.

2. Significant Accounting Policies

Basis of Accounting

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations (ASPNO).

Revenue Recognition

MSF Canada follows the deferral method of accounting for restricted contributions. Unrestricted contributions are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are recognized as revenue in the year in which the related eligible expenses are incurred.

Interest income is recognized as revenue on the accrual basis.

Fees from other Médecins Sans Frontières (“MSF”) sections represent salary costs recovered and other human resource fees, and are recognized as revenue when the related expenses have been incurred or services have been provided.

Grants from other MSF sections represent a grant for the Transformational Investment Capacity (TIC) program. Revenue is recognized in the year in which the related eligible program expenses are incurred.

Capital Assets

Capital assets are recorded at cost and are amortized on the straight-line basis over the estimated useful lives as follow:

Office condominium	- 50 years
Office equipment	- 3 years
Furniture and fixtures	- 3 years
Leasehold improvements	- lessor of 3 years or over the term of the lease

When a capital asset no longer contributes to the ability to provide services, or the future economic benefits or service potential of the capital asset is less than its carrying value, the excess of its net carrying amount over its fair value or replacement cost is recognized as an expense in the statement of operations.

Doctors Without Borders Canada / Médecins Sans Frontières Canada

Notes to Financial Statements

December 31, 2021

2. Significant Accounting Policies (continued)

Financial Instruments

Financial assets and financial liabilities are recorded at fair value on initial recognition. All financial instruments are subsequently recorded at cost or amortized cost. Transaction costs incurred on the acquisition of financial instruments are charged to the financial instrument in the year in which they are incurred.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, MSF Canada determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset, and the amount MSF Canada expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Contributed Materials and Services

Doctors and other volunteers contribute a significant amount of time in support of MSF Canada. As this time cannot be easily valued, contributed services are not recognized in the financial statements. Contributed materials are also not recognized.

Donated equity investments are immediately sold, and are recorded at the amount realized on sale of the equity investment.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of capital assets, accounts payable and accrued liabilities, allocation of expenses and the disclosure of contingencies. Actual results could differ from those estimates.

Foreign Currency Translation

Foreign currency transactions are translated at the rates of exchange in effect at the dates of the transaction. Resulting foreign currency denominated monetary assets and liabilities are translated at the rates of exchange in effect at the statement of financial position date. Gains and losses on translation of monetary assets and liabilities are included in the statement of operations.

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Notes to Financial Statements

December 31, 2021

3. Credit Facility

MSF Canada has a line of credit facility with its bank in the amount of \$4,000,000, bearing interest at the bank's prime lending rate, secured by a general security agreement and a collateral mortgage, and is due on demand. As at December 31, 2021, the Organization has not drawn on the facility.

4. Accounts Receivable

	2021	2020
Donations receivable	\$ 6,925,255	\$ 4,830,265
Other MSF sections	1,243,362	1,809,717
Indirect tax receivable	667,728	554,743
Other	309,515	107,760
	\$ 9,145,860	\$ 7,302,485

5. Capital Assets

	2021		2020	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Office condominium	\$ 9,716,427	\$ 876,429	\$ 9,716,427	\$ 681,729
Office equipment	309,832	173,312	1,099,559	942,500
Furniture and fixtures	38,063	32,770	253,117	234,476
Leasehold improvements	17,762	10,512	569,948	557,547
	\$ 10,082,084	\$ 1,093,023	\$ 11,639,051	\$ 2,416,252
Net book value		\$ 8,989,061		\$ 9,222,799

6. Accounts Payable and Accrued Liabilities

	2021	2020
Due to other MSF sections related to shared grant and program expenses	\$ 21,351,965	\$ 1,877,095
Other	2,262,286	2,242,351
	\$ 23,614,251	\$ 4,119,446

Doctors Without Borders Canada / Médecins Sans Frontières Canada

Notes to Financial Statements

December 31, 2021

7. Deferred Revenue

Deferred revenue consists of \$79,688 relating to funds received for programs taking place in fiscal 2022. \$107,532 from fiscal 2020 has been recognized as revenue during the year.

8. Financial Instrument Risks

MSF Canada's current objectives when managing capital are to safeguard the assets and maintain liquidity. MSF Canada maintains its liquidity by monitoring actual and projected cash flows to ensure that it has sufficient liquidity through cash generated from current operations.

Risk Management

MSF Canada seeks to generate investment income on its cash holdings and invests according to a statement of investment policy approved by its Board of Directors. MSF Canada does not believe that it is exposed to significant market or credit risk from its financial instruments.

Currency Risk

MSF Canada is exposed to currency risk as a result of exchange rate fluctuations and the volatility of these rates. MSF Canada does not believe that it is exposed to significant currency risk arising from such transactions in foreign currencies. The statement of financial position includes \$107,266 (2020 - \$995,536) in cash denominated in U.S. dollars.

Liquidity Risk

Liquidity risk is the risk that MSF Canada will be unable to fulfill its obligations on a timely basis or at a reasonable cost. MSF Canada manages its liquidity risk by monitoring its operating requirements. MSF Canada prepares budget and cash flow forecasts to ensure it has sufficient funds to fulfill its obligations. As at December 31, 2021, the most significant financial liabilities are accounts payable and accrued liabilities.

These risks have not changed since the prior year.

9. Public Institutional Grants

Global Affairs Canada, International Humanitarian Assistance Directorate

MSF Canada solicits funds for projects being undertaken by Médecins Sans Frontières worldwide from IHA. IHA funds a number of these projects and grants the funding to MSF Canada. MSF Canada retains 5% (2020 - 5%) of the IHA funds to cover its project coordination, administration and overhead costs. MSF Canada enters into an agency agreement with the operational MSF section that will carry out the project and transfers the IHA funds to that section. At the conclusion of the project, the operational MSF section accounts for the funds to MSF Canada. MSF Canada reviews these accounts and presents them to IHA. To the extent that the funds are not fully spent, they are required to be returned by the operational MSF section to MSF Canada and by MSF Canada to IHA, in accordance with the agreement between the respective parties. There were no amounts required to be returned to IHA as at December 31, 2021 and December 31, 2020.

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Notes to Financial Statements

December 31, 2021

9. Public Institutional Grants (continued)

IHA grants received during the year were used to fund projects in the following countries:

	2021	2020
New grants recognized during the year	\$ 22,500,000	\$ 10,100,000

	2021	2020
Grants disbursed by country:		
Bangladesh (Rohingya Refugees)	\$ 2,860,466	\$ 2,470,000
Central African Republic	3,157,478	1,425,000
Chad	41,000	-
Colombia	953,489	950,000
Democratic Republic of Congo	3,166,752	2,375,000
Eswatinit/Swaziland	512,500	-
Ethiopia	-	1,425,000
Haiti	828,117	-
Kenya	865,135	-
Lesotho	196,020	-
Madagascar	953,489	-
Malawi	912,250	-
Mozambique	271,900	-
Peru	1,373,500	-
South Sudan	4,505,438	950,000
Uganda	307,500	-
Zimbabwe	548,460	-
	\$ 21,453,494	\$ 9,595,000

The grants disbursed amounts are included in program services expenses – emergency, medical, nutrition and health projects (Note 10).

The difference between new grants recognized as revenue and grants disbursed represents project coordination, administration and overhead expenses totaling \$1,046,506 (2020 - \$505,000).

The funds above include a total of \$9,534,884 (2020 - \$Nil) of grants for the COVID-19 crisis.

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Notes to Financial Statements

December 31, 2021

10. Emergency, Medical, Nutrition and Health Projects by Country

	2021	2020
Projects funded by IHA (Note 9)	\$ 21,453,494	\$ 9,595,000
Access to Essential Medicines Campaign and Drugs for Neglected Diseases Initiative and Innovation Fund	1,410,956	1,240,427
Afghanistan	933,054	1,450,000
Bangladesh	1,936,364	2,516,500
Burkina Faso	879,000	600,000
Cameroon	1,050,000	2,000,000
Canada (COVID)	-	154,571
Central African Republic	5,345,454	3,450,000
Chad	681,818	-
Colombia	-	200,000
Democratic Republic of Congo	6,580,909	3,500,000
Ethiopia	2,268,545	700,000
Greece (Migrants Athens)	70,000	500,000
Haiti	1,477,272	800,000
Honduras	900,000	400,000
India	1,079,546	-
Iraq	1,654,546	1,216,297
Jordan (Syrian Refugees)	681,818	625,000
Kenya	-	1,500,000
Lebanon (Syrian crises)	1,898,700	1,000,000
Libya	795,455	1,000,000
Madagascar	91,000	-
Mali	-	583,000
Mexico	200,000	1,000,000
Mozambique	330,000	300,000
Myanmar	909,092	1,100,000
Niger	4,790,000	1,864,426
Nigeria	8,123,636	4,700,000
Palestine	1,150,000	1,200,000
Sierra Leone	795,455	350,000
Somalia	568,182	800,000
South Africa	-	600,000
South Sudan	7,340,972	2,450,000
Sudan	4,934,182	3,483,703
Syrian crises	568,182	800,000
Tanzania	-	1,383,500
Uzbekistan	113,636	400,000
Yemen	7,853,182	7,052,574
	\$ 88,864,450	\$ 60,514,998

The funds above include a total of \$9,762,157 (2020 - \$4,533,024) of expenditures for the COVID-19 crisis.

Doctors Without Borders Canada / Médecins Sans Frontières Canada

Notes to Financial Statements

December 31, 2021

11. Expenses

MSF Canada classifies expenses on the statement of operations by function ("Program"). MSF Canada allocates certain expenses by identifying the appropriate basis of allocation and applying that basis consistently each year. Allocated expenses and the basis of allocation are as follows:

Common expenses

Administration expenses that are not clearly assignable to a specific Program are grouped as common expenses and reallocated to each Program on a consistent basis. The basis of allocation is based on the number of full-time employees.

Common costs of \$1,741,585 (2020 - \$1,567,708) were allocated as follows:

		<u>2021</u>		<u>2020</u>
Program services				
Program support and development				
Human resources department	15 %	\$ 261,238	21 %	\$ 329,219
Program unit	22 %	383,149	22 %	344,896
Public education				
Communications department	6 %	104,495	8 %	125,417
Fundraising	38 %	661,802	31 %	485,989
Management and general	19 %	330,901	18 %	282,187
		<u>100 % \$ 1,741,585</u>		<u>100 % \$ 1,567,708</u>

12. Commitments

MSF Canada has commitments for its leased premises and equipment in Montreal to December 2025. The future minimum annual lease payments under these operating leases are as follows:

2022		\$ 140,463
2023		142,607
2024		144,804
2025		147,098
		<u>\$ 574,972</u>

Doctors Without Borders Canada / Médecins Sans Frontières Canada
Notes to Financial Statements

December 31, 2021

13. Contingencies

MSF Canada is involved in various legal actions that are normal to its operations. In the opinion of management, any resulting liabilities are not expected to have a material adverse effect on the financial position or operations and will be recognized in the year of settlement.