



KPMG LLP
205 5th Avenue SW
Suite 3100
Calgary AB
T2P 4B9
Telephone (403) 691-8000
Fax (403) 691-8008
www.kpmg.ca

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Big Brothers Big Sisters of Calgary and Area

Opinion

We have audited the financial statements of Big Brothers Big Sisters of Calgary and Area (the Entity), which comprise:

- the statement of financial position as at March 31, 2020
- the statement of operations and changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditors' Responsibilities for the Audit of the Financial Statements***" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. Other information comprises:

- the information, other than the financial statements and the auditors' report thereon, included in Annual Report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information, other than the financial statements and the auditors' report thereon, included in the Annual Report as at the date of this auditors' report.

If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.



Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Calgary, Canada
May 25, 2020

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA
Statement of Financial Position
March 31, 2020 with comparative information for 2019

	March 31, 2020	March 31, 2019
	\$	\$
Assets		
Current assets		
Cash (note 3)	1,045,617	1,212,667
Short-term investments (note 4)	251,707	252,265
Accounts receivable	45,943	28,309
Prepaid expenses	71,213	69,002
	1,414,480	1,562,243
Property and equipment (note 5)	20,310	22,181
Total assets	1,434,790	1,584,424
Liabilities and net assets		
Current liabilities:		
Accounts payable and accrued liabilities	99,320	95,234
Deferred revenue (note 8)	531,683	892,430
	631,003	987,664
Deferred asset contributions (note 8)	12,169	19,209
Deferred revenue (note 8)	19,922	21,023
	663,094	1,027,896
Net assets:		
Unrestricted	771,696	556,528
Economic dependence (note 9)		
Commitments (note 10)		
Total liabilities and net assets	1,434,790	1,584,424

See accompanying notes to financial statements.

On behalf of the Board:

Breanne Oliver
Chair

Warren Book
Treasurer

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA
Statement of Operations and Changes in Net Assets
Year ended March 31, 2020 with comparative information for 2019

	March 31, 2020	March 31, 2019
	\$	\$
Revenue		
Government funding	1,377,273	1,395,192
Foundations, grants and service clubs	820,216	785,590
Fundraising activities (note 6)	720,155	679,123
General donations	459,296	398,593
Gifts in-kind	69,478	88,450
Interest and other investment	8,628	7,992
Deferred asset contribution amortization (note 8)	7,040	26,057
Total revenue	3,462,086	3,380,997
Expenses		
Personnel	2,584,193	2,652,478
Rent and office	415,636	436,600
Gifts in-kind	69,478	88,450
Fundraising (note 6)	48,139	69,075
Communications and marketing	43,713	18,952
Program activities and supplies	43,475	32,896
Volunteer recruitment and training	23,431	15,798
Amortization and depreciation	10,248	26,925
Other expenses	8,605	8,890
Scholarship	-	11,100
Total expenses	3,246,918	3,361,164
Excess of revenue over expenses	215,168	19,833
Net assets, beginning of year	556,528	536,695
Net assets, end of year	771,696	556,528

See accompanying notes to financial statements.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA
Statement of Cash Flows
Year ended March 31, 2020, with comparative information for 2019

	March 31, 2020	March 31, 2019
	\$	\$
Cash provided by (used in):		
Operating activities:		
Cash received from donors	2,997,435	3,569,727
Cash paid to suppliers	(1,012,362)	(1,015,037)
Cash paid to employees	(2,152,932)	(2,232,218)
Interest and other investment income	8,628	7,992
	(159,231)	330,464
Financing activities:		
Deferred asset contributions (repaid) received from donors	-	(1,107)
Investing activities:		
Short-term investments purchased	(251,707)	(252,265)
Cash received from sale of short-term investments	252,265	-
Proceeds from disposition of property and equipment	-	1,107
Property and equipment acquired	(8,377)	-
	(7,819)	(251,158)
Net (decrease) increase in cash	(167,050)	78,199
Cash beginning of year (note 3)	1,212,667	1,134,468
Cash end of year (note 3)	1,045,617	1,212,667

See accompanying notes to financial statements.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

1. Nature of Operations

Big Brothers Big Sisters Society of Calgary and Area (the Society or BBBS) is a non-profit organization incorporated under the Societies Act of Alberta. The Society's mission is to enable life-changing mentoring relationships to ignite the power and potential of young people. The Society is a registered charity under the Income Tax Act (Canada) and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

BBBS' focus is to create and empower mentoring relationships for children and youth in **Calgary, Airdrie, Cochrane, Okotoks** who are facing adversity and in need of additional supportive relationships. Each mentoring relationship ("match") is monitored and supported to ensure positive and meaningful relationships that have a direct and lasting effect on the lives of the children and youth ("Littles"), their families, the mentors ("Bigs"), and generations to follow. The Society categorizes its programs under two groupings - Community-Based and School-Based:

- a) In our Community-Based program, mentors are matched with children ages 6 to 24 to explore the community and form close connections (developmental relationships). Mentors and mentees meet two to five hours weekly and make a one-year commitment to the mentoring program.

In addition to the traditional one-to-one matches (Big Brothers/Big Sisters), our Community program offers unique opportunities for volunteers to impact the lives of young people, such as helping a high school youth discover their passions and set goals for the future, mentoring gender and sexually diverse children and youth (PRISM), or being a consistent source of support for a child or youth who is living in care. Within this program, volunteers can even mentor with a spouse or partner.

- b) In our School-Based programs, mentors build self-confidence and resiliency in elementary and junior high school students in a school setting throughout the school year. Matches work on homework together, play games, or simply share stories with one another. In addition to the traditional one-to-one School matches, this program provides opportunities for teens to mentor elementary-aged kids (Teen Mentoring), and for adults 50 and over to mentor kids in a setting where they can also socialize with other mentors (Between Generations).
- c) BBBS has a comprehensive infrastructure for supporting mentorship partnerships: in depth screening of mentors to ensure child safety; a broad network of professional staff supporting mentors and volunteers; systems for selecting, approving and supporting volunteers; referring families to agencies that provide other services if required for the mentee and their family. BBBS also hosts matched events and provides access to various community events and activities for the children and youth, families and volunteers it serves as well as those on its waitlist.

2. Summary of significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Handbook and include the following significant accounting policies:

- a) *Cash*

Cash consists of cash on hand and deposits held in financial institutions.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

2. Summary of significant accounting policies (continued)**b) Short-term investments**

Short-term investments consist of guaranteed investment certificates (GICs) with original terms of at least three months that mature within one year from the statement of financial position date. Short-term investments are recorded at fair value, with unrealized changes to fair value recorded as investment gain or loss.

c) Property and equipment

Property and equipment is stated at cost less accumulated amortization. Property and equipment is amortized over their estimated useful lives at the following rates and methods:

Assets	Method	Rate
Computer hardware and software	Straight line	4 years
Furniture, office and display equipment	Straight line	5 years
Website design	Straight line	7 years
Leasehold improvements	Straight line	Lease term

The amount of amortization that will be charged to the Statement of Operations will be determined as the greater of a) cost less residual value over the useful life of the asset or b) cost less salvage value over the life of the asset. The Society regularly reviews its property and equipment to eliminate obsolete items. Property and equipment are reviewed for impairment whenever events or circumstances indicate that the carrying amount of the asset may not be recoverable and exceeds its fair value. When an item of property and equipment no longer contributes to the Society's ability to provide services, its carrying amount is written down to its fair value or replacement cost.

d) Deferred asset contribution

Revenue from funders used specifically for the purchase of property and equipment is recorded as a deferred asset contribution and amortized at the same rate as the related asset, in order to recognize revenue at the same time as the amortization expense.

e) Revenue

The Society uses the deferral method to record the receipt and use of resources that are subject to restrictions. Under this method, restricted contributions related to expenses of future periods are deferred and recognized as revenue in the period in which the related expenses are incurred. Other contributions are reported as revenue in the current period.

Grants and donations are included in revenue in the year in which they are received or become receivable, with the exception that amounts received to fund specific expenditures are included in revenue in the year the funds are spent.

Revenue from fundraising activities, including pledges, is recognized only when the contribution is received. Casino proceeds are included in revenue as expenditures are incurred in accordance with approved use of proceeds by the Alberta Gaming and Liquor Commission.

Revenue from all other sources is included in the year in which it is received or becomes receivable if the amount to be received can be reasonably estimated and collections are reasonably assured.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

2. Summary of significant accounting policies (continued)

f) *Gifts in-kind*

Donated ("in-kind") goods, which otherwise would be paid for by the Society, are recorded at fair market value, when determinable, with the corresponding "in-kind" expense recorded at an equal amount. "Gifts in-kind revenue" represents donated tickets, which are used within the fiscal year, for volunteers and families to attend various sporting and cultural events.

g) *Contributed services*

Volunteers contribute services to assist the Society in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

h) *Use of estimates*

The preparation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, and expenses during the reporting period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of property and equipment.

The COVID-19 outbreak in combination with the reduction in oil prices has caused disruption in how the Society delivers on its mission and realizes on its funding opportunities. Economic uncertainties have arisen which are likely to have negative impact on the Society's funding streams. Management is currently in the process of assessing all avenues of funding as well as developing future plans in order to mitigate the impact of this pandemic and its economic consequences affecting the sustainability of the Society. The Board of Directors will assist as necessary to maintaining organizational sustainability.

While the disruption is currently expected to be temporary, there is considerable uncertainty around its duration. The Society expects this disruption to negatively impact its future operating results. Management has assessed the financial impacts of the COVID-19 pandemic and did not identify any significant impact on its financial statements as at March 31, 2020. The related financial impact and duration on future periods cannot be reasonably estimated at this time.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known. Consequently, actual results could differ from those estimates.

i) *Financial instruments*

The Society initially measures financial assets and financial liabilities at fair value. Cash and short-term investments are subsequently measured at fair value, while all other financial instruments are subsequently measured at amortized cost.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

2. Summary of significant accounting policies (continued)

i) Financial instruments (continued)

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial impairment charge.

j) Changes in accounting policies

In March 2018, the Canadian Accounting Standards Board issued "Basis for Conclusions - Accounting Standards Improvements for Not-for-Profit Organizations" resulting in the introduction of three new sections in the Canadian Accounting Standards for Not-for-Profit Organizations Part III of the Handbook as follows:

- A. *Section 4433, Tangible capital assets held by not-for-profit organizations*, which directs organizations to apply the accounting guidance of *Section 3061, Property Plant and Equipment* in Part II of the Handbook. In so doing, the new section requires that organizations annually assess for partial impairment of tangible capital assets, to be recorded where applicable, as a non-reversible impairment expense. In addition, where practical, to componentize capital assets when estimates can be made of the useful lives of the separate components.

This section is applied on a prospective basis with the exception of the transitional provision to recognize an adjustment to opening net assets for partial impairments of tangible assets that existed as at April 1, 2019.

The implementation of these changes had no impact on the financial statements.

- B. *Section 4434, Intangible assets held by not-for-profit organizations*, which directs organizations to annually assess intangible assets, and where applicable to record an impairment expense should the net carrying value be higher than the asset's fair value or replacement cost.

This section is applied on a prospective basis with the exception of the transitional provision to recognize an adjustment to opening net assets for partial impairment of intangible assets that existed as at April 1, 2019.

The implementation of these changes had no impact on the financial statements.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

2. Summary of significant accounting policies (continued)

j) Changes in accounting policies (continued)

C. *Section 4441, Collections held by not-for-profit organizations*, which defines a collection and directs organizations to record such assets on the statement of financial position at either cost or nominal value. It is anticipated that all collections will be accounted for using the same method, with the exception of organizations that opt to account for collections at cost, whereby the cost for certain collections either held or contributed cannot be determined. Such items are to be accounted for at a nominal value. In addition, collections are written down when there is evidence that the net carrying amount exceeds fair value.

Organizations are permitted to retrospectively capitalize collections at their cost or fair value at the date of acquisition, or fair value or replacement cost as at April 1, 2019, based on the most readily determinable value. In addition, an adjustment to opening net assets is permitted to recognize any partial impairment of the value of collections that existed as at April 1, 2019.

The implementation of these changes had no impact on the financial statements.

The amendments are effective for financial statements for fiscal years beginning on or after April 1, 2019.

k) Change in accounting estimate

Effective April 1, 2019, the Society changed its estimate in the useful lives of its property and equipment to align better with current amortization rates and useful lives (see Note 2(c)). These changes have been applied prospectively. The change in the basis of amortization had a \$2,282 impact on the amortization expense for the year ended March 31, 2020 which is immaterial. Future periods may be impacted but estimating the amount is impracticable.

3. Cash

Net receipts from casino and gaming activities, and related investment income is restricted and may only be used for certain expenditures authorized by the AGLC. The balance of the externally restricted cash is \$ 258,914 (2019 - \$242,664).

4. Short-term investments

Short-term investments consist of a redeemable term deposit with a purchase price of \$250,000 (2019 - \$250,000) with a fixed rate of return of 1.7% per annum (2019 – 2.25%).

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

5. Property and equipment

	Cost \$	Accumulated Amortization \$	2020 Net Book Value \$	2019 Net book value \$
Computer hardware and software	16,767	13,279	3,488	6,461
Furniture, Office, and Display equipment	45,476	45,301	175	2,303
Website Design	33,149	24,467	8,682	13,417
Leasehold improvements	8,377	412	7,965	-
Total property and equipment	103,769	83,459	20,310	22,181

6. Fundraising activities

	2020 \$	2019 \$
Revenue		
All Star Campaign	334,235	313,579
Big Brunch	155,653	130,064
Bowl for Kids Sake	28,653	132,527
Casino	113,485	58,492
Alberta Treasury Management Charity Classic	43,430	30,023
Calgary Corporate Challenge	19,853	-
Holiday Giving Campaign	8,583	7,410
Miscellaneous third-party fundraising events	16,263	7,028
	720,155	679,123
Expenses		
All Star Campaign	10,767	15,801
Big Brunch	28,043	26,484
Bowl for Kids Sake	6,577	21,946
Holiday Giving Campaign	-	1,359
Casino	-	578
Calgary Corporate Challenge	905	-
Miscellaneous third-party fundraising events	232	945
Miscellaneous fundraising expenses	1,615	1,962
	48,139	69,075
Net fundraising events	672,016	610,048

The Society is registered under the *Charitable Fund-raising Act of Alberta* and has considered all required disclosures under section 7 (2) of the Act in preparing these statements.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

7. Charitable Fundraising Act of Alberta

As required under Alberta's Charitable Fund-raising Act Regulation, the following amounts are disclosed for fundraising activities in the province of Alberta.

	2020	2019
	\$	\$
Revenue:		
Gross contributions received	1,179,451	1,078,516
Expenses		
Fundraising Events	48,139	69,075
Personnel (remuneration paid to employees)	209,630	204,674
Total expenses	257,769	273,749

Total contributions include all funding received from Corporations, Individuals, Canadian Progress Clubs, and Fundraising activities. These gross contributions were used as follows: Fundraising events \$48,139 (2019 - \$69,075); Personnel \$686,015 (2019 - \$767,165); Rent and office \$181,867 (2019 - \$188,547); Communications and marketing \$18,534 (2019 - \$7,979); Program supplies and activities \$18,434 (2019 - \$13,849); Volunteer recruitment and training \$9,934 (2019 - \$6,651); Amortization and depreciation \$1,360 (2019 - \$366); Other \$0 (2019 - \$5,051); with a surplus of \$215,168 (2019 - \$19,833).

Total remuneration paid to employees includes their salaries and related company benefits (registered retirement savings plan and group insurance) who principal duties involve fundraising.

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

8. Deferred revenue and deferred asset contributions

Deferred revenue related to expenses of future periods represents unspent externally restricted grants and donations for specific programs.

	Opening Balance	Funds received and interest accrued	Spent and recognized as revenue	Ending Balance
For year ended March 31, 2020	\$	\$	\$	\$
Government of Alberta	100,250	286,199	(386,449)	-
AB Casino Funds	242,664	129,735	(113,485)	258,914
City of Calgary	244,444	489,120	(602,781)	130,783
Other government agencies	111,743	348,608	(388,143)	72,308
United Way of Calgary and Area	2,475	442,818	(445,293)	-
Other funders	211,877	228,213	(350,490)	89,600
Total deferred revenue	913,453	1,924,693	(2,286,541)	551,605
Less current portion	892,430			531,683
Non-current portion	21,023			19,922

	Opening Balance	Funds received and interest accrued	Spent and recognized as revenue	Ending Balance
For year ended March 31, 2019	\$	\$	\$	\$
Government of Alberta	146,393	449,231	(495,374)	100,250
AB Casino Funds	135,440	165,716	(58,492)	242,664
City of Calgary	99,343	660,465	(515,364)	244,444
Other government agencies	91,926	404,271	(384,454)	111,743
United Way of Calgary and Area	51,041	441,668	(490,234)	2,475
Bowl for Kids Sake Calgary	16,780	69,884	(86,664)	-
Other funders	49,328	307,071	(144,522)	211,877
Total deferred revenue	590,251	2,498,306	(2,175,104)	913,453
Less current portion	578,112			892,430
Non-current portion	12,139			21,023

Deferred asset contributions related to property and equipment represent the unamortized amount and unspent amount of donations and grants received for the purchase of property and equipment. The amortization of deferred asset contributions is recorded as revenue in the statement of operations.

	2020 \$	2019 \$
Balance, beginning of year	19,209	46,373
Contributions received (disposed of) during the year	-	(1,107)
Amortization of deferred capital contributions	(7,040)	(26,057)
Total deferred asset contributions	12,169	19,209

BIG BROTHERS BIG SISTERS OF CALGARY AND AREA

Notes to Financial Statements

Year ended March 31, 2020 with comparative information for 2019

9. Financial instruments

Credit risk and economic dependence

Contributions from Alberta provincial and municipal governments, as well as grants from the United Way, provided 53 percent (2019 - 55 percent) of the Society's revenue. The loss of these revenues would have an impact on the Society's ability to maintain current levels of operations. The positive historical payment record of this group minimizes the risk of non-payment.

Cash consists of bank balance and short-term deposits with large credit-worthy financial institutions.

Liquidity risk

Liquidity risk is the risk that the Society will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Interest rate risk

The Society's is not exposed to significant interest rate risk, as its short-term investments bear interest at fixed rates.

10. Commitments

The Society has a lease for office premises that expires on January 31, 2025. Future minimum lease payments for upcoming fiscal periods are as follows:

	\$
2021	91,190
2022	92,710
2023	100,309
2024	100,309
2025	83,591
	<hr/> 468,109

11. Comparative figures

Certain comparative figures have been reclassified to be consistent with current year presentation.